# SanDisk Corporation Preliminary Condensed Consolidated Statements of Operations (in thousands, except per share amounts, unaudited)

	Three months ended			Six months ended				
	Jul	y 1, 2012	Ju	ly 3, 2011	Ju	ly 1, 2012	Ju	ly 3, 2011
Revenues:								
Product	\$	945,204	\$	1,281,960	\$	2,051,626	\$	2,492,207
License and royalty		87,051		93,033		186,190		176,986
Total revenues		1,032,255		1,374,993		2,237,816		2,669,193
Cost of product revenues		742,297		753,307		1,517,617		1,490,799
Amortization of acquisition-related intangible assets		9,181		8,254		22,912		13,370
Total cost of product revenues		751,478		761,561		1,540,529		1,504,169
Gross profit		280,777		613,432		697,287		1,165,024
Operating expenses:								
Research and development		152,397		145,332		293,354		264,874
Sales and marketing		52,261		48,200		101,296		95,657
General and administrative		37,692		40,154		70,283		75,453
Amortization of acquisition-related intangible assets		2,244		730		4,307		730
Total operating expenses		244,594		234,416		469,240		436,714
Operating income		36,183		379,016		228,047		728,310
Other income (expense), net		(17,197)		(14,273)		(42,513)		(32,639)
Income before income taxes		18,986		364,743		185,534		695,671
Provision for income taxes		6,017		116,353		58,180		223,157
Net income	\$	12,969	\$	248,390	\$	127,354	\$	472,514
Net income per share:								
Basic	\$	0.05	\$	1.04	\$	0.53	\$	1.98
Diluted	\$	0.05	\$	1.02	\$	0.52	\$	1.94
Shares used in computing net income per share:								
Basic		242,276		238,851		242,579		238,162
Diluted		244,570		243,862		246,026		243,718

#### SanDisk Corporation

### Reconciliation of Preliminary GAAP to Non-GAAP Operating Results <sup>(1)</sup> (in thousands, except per share data, unaudited)

	Three months ended	Six months ended			
	July 1, 2012 July 3, 2011	July 1, 2012 July 3, 2011			
SUMMARY RECONCILIATION OF NET INCOME					
GAAP NET INCOME	\$ 12,969 \$ 248,390	\$ 127,354 \$ 472,514			
Share-based compensation (a)	20,253 14,358	39,333 28,949			
Amortization of acquisition-related intangible assets (b)	11,425 8,984	27,219 14,100			
Convertible debt interest (c)	22,355 23,833	44,242 47,198			
Income tax adjustments (d)	(15,889) (17,520)	(30,719) (34,136)			
NON-GAAP NET INCOME	\$ 51,113 \$ 278,045	\$ 207,429 \$ 528,625			
GAAP COST OF PRODUCT REVENUES	\$ 751,478 \$ 761,561	\$ 1,540,529 \$ 1,504,169			
Share-based compensation (a)	(1,923) (1,089)	(3,460) (2,032)			
Amortization of acquisition-related intangible assets (b)	(9,181) (8,254)	(22,912) (13,370)			
NON-GAAP COST OF PRODUCT REVENUES	\$ 740,374 \$ 752,218	\$ 1,514,157 \$ 1,488,767			
GAAP GROSS PROFIT	\$ 280,777 \$ 613,432	\$ 697,287 \$ 1,165,024			
Share-based compensation (a)	1,923 1,089	3,460 2,032			
Amortization of acquisition-related intangible assets (b)	9,181 8,254	22,912 13,370			
NON-GAAP GROSS PROFIT	\$ 291,881 \$ 622,775	\$ 723,659 \$ 1,180,426			
GAAP RESEARCH AND DEVELOPMENT EXPENSES	\$ 152,397 \$ 145,332	\$ 293,354 \$ 264,874			
Share-based compensation (a)	(10,623) (7,684)	(20,650) (14,928)			
NON-GAAP RESEARCH AND DEVELOPMENT EXPENSES	\$ 141,774 \$ 137,648	\$ 272,704 \$ 249,946			
GAAP SALES AND MARKETING EXPENSES	\$ 52,261 \$ 48,200	\$ 101,296 \$ 95,657			
Share-based compensation (a)	(3,634) (2,868)	(7,263) (5,042)			
NON-GAAP SALES AND MARKETING EXPENSES	\$ 48,627 \$ 45,332	\$ 94,033 \$ 90,615			
GAAP GENERAL AND ADMINISTRATIVE EXPENSES	\$ 37,692 \$ 40,154	\$ 70,283 \$ 75,453			
Share-based compensation (a)	(4,073) (2,717)	(7,960) (6,947)			
NON-GAAP GENERAL AND ADMINISTRATIVE EXPENSES	\$ 33,619 \$ 37,437	\$ 62,323 \$ 68,506			
GAAP TOTAL OPERATING EXPENSES	\$ 244,594 \$ 234,416	\$ 469,240 \$ 436,714			
Share-based compensation (a)	(18,330) (13,269)	(35,873) (26,917)			
Amortization of acquisition-related intangible assets (b)	(2,244) (730)	(4,307) (730)			
NON-GAAP TOTAL OPERATING EXPENSES	\$ 224,020 \$ 220,417	\$ 429,060 \$ 409,067			
GAAP OPERATING INCOME	\$ 36,183 \$ 379,016	\$ 228,047 \$ 728,310			
Cost of product revenues adjustments (a) (b)	11,104 9,343	26,372 15,402			
Operating expense adjustments (a) (b)	20,574 13,999	40,180 27,647			
NON-GAAP OPERATING INCOME	\$ 67,861 \$ 402,358	\$ 294,599 \$ 771,359			
GAAP OTHER INCOME (EXPENSE), NET	\$ (17,197) \$ (14,273)	\$ (42,513) \$ (32,639)			
Convertible debt interest (c)	22,355 23,833	44,242 47,198			
NON-GAAP OTHER INCOME (EXPENSE), NET	\$ 5,158 \$ 9,560	\$ 1,729 \$ 14,559			
GAAP NET INCOME	\$ 12,969 \$ 248,390	\$ 127,354 \$ 472,514			
Cost of product revenues adjustments (a) (b)	11,104 9,343	26,372 15,402			
Operating expense adjustments (a) (b)	20,574 13,999	40,180 27,647			
Convertible debt interest (c)	22,355 23,833	44,242 47,198			
Income tax adjustments (d)	(15,889) (17,520)	(30,719) (34,136)			
NON-GAAP NET INCOME	\$ 51,113 \$ 278,045	\$ 207,429 \$ 528,625			
Diluted net income per share:					
GAAP	\$ 0.05 \$ 1.02	\$ 0.52 \$ 1.94			
Non-GAAP	\$ 0.21 \$ 1.14	\$ 0.84 \$ 2.17			
Shares used in computing diluted net income per share:					
GAAP	244,570 243,862	246,026 243,718			
Non-GAAP	244,701 243,889	246,026 243,727			

#### SanDisk Corporation Reconciliation of Preliminary GAAP to Non-GAAP Operating Results (1)

- (1) To supplement our condensed consolidated financial statements presented in accordance with generally accepted accounting principles (GAAP), we use non-GAAP measures of operating results, net income and net income per share, which are adjusted from results based on GAAP to exclude certain expenses, gains and losses. These non-GAAP financial measures are provided to enhance the user's overall understanding of our current financial performance and our prospects for the future. Specifically, we believe the non-GAAP results provide useful information to both management and investors as these non-GAAP results exclude certain expenses, gains and losses that we believe are not indicative of our core operating results and because it is consistent with the financial models and estimates published by many analysts who follow the Company. For example, because the non-GAAP results exclude the expenses we recorded for share-based compensation, amortization of acquisition-related intangible assets related to acquisitions of Matrix Semiconductor, Inc. in January 2006, Pliant Technology, Inc. in May 2011, FlashSoft Corporation in February 2012 and Schooner Information Technology, Inc. in June 2012, non-cash economic interest expense associated with the convertible debt and related tax adjustments, we believe the inclusion of non-GAAP financial measures provides consistency in our financial reporting. These non-GAAP results are some of the primary indicators management uses for assessing our performance, allocating resources and planning and forecasting future periods. Further, management uses non-GAAP information that excludes certain non-cash charges, such as amortization of purchased intangible assets, share-based compensation, non-cash economic interest expense associated with the convertible debt and related tax adjustments, as these non-GAAP charges do not reflect the cash operating results of the business or the ongoing results. These measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. These non-GAAP measures may be different than the non-GAAP measures used by other companies.
- (a) Share-based compensation expense.
- (b) Amortization of acquisition-related intangible assets, primarily core technology, developed technology, customer relationships and trademarks related to the acquisitions of Matrix Semiconductor, Inc. (January 2006), Pliant Technology, Inc. (May 2011), FlashSoft Corporation (February 2012) and Schooner Information Technology, Inc. (June 2012).
- (c) Incremental interest expense relating to the non-cash economic interest expense associated with the Company's 1% Sr. Convertible Notes due 2013 and 1.5% Sr. Convertible Notes due 2017.
- (d) Income taxes associated with certain non-GAAP to GAAP adjustments.

## SanDisk Corporation Preliminary Condensed Consolidated Balance Sheets (in thousands, unaudited)

	J	July 1, 2012		January 1, 2012	
ASSETS					
Current assets:					
Cash and cash equivalents	\$	1,070,454	\$	1,167,496	
Short-term marketable securities		1,468,206		1,681,492	
Accounts receivable from product revenues, net		281,822		521,763	
Inventory		862,518		678,382	
Deferred taxes		97,733		100,409	
Other current assets		356,146		206,419	
Total current assets		4,136,879		4,355,961	
Long-term marketable securities		2,724,382		2,766,263	
Property, land and equipment, net		512,734		344,897	
Notes receivable and investments in Flash Ventures		1,871,148		1,943,295	
Deferred taxes		186,925		199,027	
Goodwill		197,878		154,899	
Intangible assets, net		284,181		287,691	
Other non-current assets		161,622		122,615	
Total assets	\$	10,075,749	\$	10,174,648	
LIABILITIES					
Current liabilities:					
Accounts payable trade	\$	255,173	\$	258,583	
Accounts payable to related parties		234,843		276,275	
Convertible short-term debt		878,929		_	
Other current accrued liabilities		237,237		337,517	
Deferred income on shipments to distributors and retailers and deferred revenue		218,213		220,999	
Total current liabilities		1,824,395		1,093,374	
Convertible long-term debt		771,098		1,604,911	
Non-current liabilities		442,375		415,524	
Total liabilities		3,037,868		3,113,809	
EQUITY					
Stockholders' equity:					
Common stock		4,956,959		4,934,808	
Retained earnings		1,829,364		1,796,849	
Accumulated other comprehensive income		255,521		332,701	
Total stockholders' equity		7,041,844	·	7,064,358	
Non-controlling interests		(3,963)		(3,519)	
Total equity		7,037,881		7,060,839	
Total liabilities and equity	\$	10,075,749	\$	10,174,648	

## SanDisk Corporation Preliminary Condensed Consolidated Statements of Cash Flows (in thousands, unaudited)

Adjustments to reconcile net income to net cash provided by operating activities:   Deferred taxes   Section   Sec		Three	months ended	Six mon	Six months ended			
Not norms   1,200		July 1, 2012	July 3, 2011	July 1, 2012	July 3, 2011			
Adjustments to reconcile net income to net cash provided by operating activities:   Deferred tases   36,525   27,862   69,703   57,637     Depreciation   41,303   40,511   88,6449   73,359     Provision for doubtful accounts   41,303   40,511   88,6449   73,359     Provision for doubtful accounts   41,303   40,505   31,4558   39,333   28,949     Excess tax benefit from share based compensation   22,253   14,558   39,333   28,949     Excess tax benefit from share based compensation   24,242   16,3599   11,021   11,811     Impairment, restructuring and other   22,252   22,252   22,253   22,187   41,683     Changes in operating assets and liabilities:   21,255   21,285   22,187   41,683     Changes in operating assets and liabilities:   28,259   21,285   21,873   41,683     Changes in operating assets and liabilities:   38,177   41,630   41,671   43,940     Charles assets   48,197   41,630   41,671   41,671   41,671     Accounts payable trade   30,883   32,852   3,410   3,457     Accounts payable trade   30,883   32,852   3,410   3,457     Accounts payable trade   30,883   32,852   3,410   3,457     Accounts payable trade   41,432   33,867   41,453   33,867     Other liabilities   41,452   33,877   41,635   41,452   33,867     Other liabilities   41,452   43,857   41,653   41,452   41,452     Accounts payable to related parties   51,444   97,477   1,73,180   1,73,180     Proceeds from investing activities   51,444   97,477   1,73,180   1,471,780     Purchases of short and long-term marketable securities   51,444   97,477   1,73,180   1,471,780     Purchases of short and long-term marketable securities   51,444   97,477   1,73,180   1,471,780     Purchase of short and long-term marketable securities   51,444   97,477   1,73,180   1,471,780     Purchase of short and long-term marketable securities   51,444   97,477   1,73,180   1,471,780     Purchase of short and long-term marketable securities   51,444   97,477   1,73,180   1,471,780     Purchase of short and long-term marketable securities   51,444   97,477   1,	Cash flows from operating activities:							
Depreciation   36.525   27.862   609.703   57.637     Amortization   36.525   27.862   609.703   57.637     Amortization   41.303   40.511   86.449   73.356     Provision for doubtful accounts   41.358   30.333   32.8949     Excess hax benefit from shure-based compensation   (2.424)   (5.399)   (11.021)   (11.811)     Impairment, restructuring and other   (1.333)   (6.268)   (6.787)   (11.424)     Other ano-operating assets and liabilities:     Changes in operating assets and liabilities:     Accounts receivable from product revenues, net   81.197   (132.051)   241.671   (587   10.424)     Other assets   (98.503)   (50.380)   (18.3715)   (34.901   10.424)     Other assets   (98.503)   (50.380)   (18.3715)   (34.901   10.424)     Accounts payable trade   30.883   23.522   (3.410)   (3.457   10.424)     Accounts payable to related parties   (10.4489)   73.500   (30.340)   (3.457   10.448)     Accounts payable to related parties   (10.4489)   75.000   (30.340)   (31.034)     Total adjustments   (10.4489)   75.000   (30.340)   (31.034)     Total adjustments   (10.4489)   75.000   (30.340)   (30.345)     Total adjustments   (10.4489)   75.000   (30.340)   (30.345)     Proceeds from sale of short and long-term marketable securities   (90.5709)   (972.067)   (1.62.066)   (1.60.586)     Proceeds from maturities of short and long-term marketable securities   (90.5709)   (972.067)   (1.462.066)   (1.60.586)     Proceeds from sale of short and long-term marketable securities   (90.5709)   (972.067)   (1.4227)   (90.490)     Acquisition of property, land and equipment   (90.676)   (27.686)   (24.0249)   (3.23810   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.4374)   (3.43	Net income	\$ 12,96	9 \$ 248,390	\$ 127,354	\$ 472,514			
Depreciation	Adjustments to reconcile net income to net cash provided by operating activities:							
Autorization   Autorization   Autorization   Autorization   Composition   Compositi	Deferred taxes	46	(13,398	5,963	(7,224)			
Provision for doubful accounts	Depreciation	36,52	5 27,862	69,703	57,637			
Share-based compensation expense   20,253	Amortization	41,30	3 40,511	86,449	73,350			
Case   Company   Case	Provision for doubtful accounts	(43	9) (209	(1,724)	(2,954)			
Case	Share-based compensation expense	20,25	3 14,358	39,333	28,949			
Changes in operating assets and liabilities:	Excess tax benefit from share-based compensation	(2,42	4) (5,399	(11,021)	(11,811)			
Changes in operating assets and liabilities:         81,197         (132,051)         241,671         (587)           Accounts receivable from product revenues, net         81,197         (132,051)         241,671         (34,001)           Other assets         (52,594)         (47,620)         13,112         (71,369)           Accounts payable trade         30,883         32,852         (3,410)         (3,410)           Accounts payable to related parties         33,771         64,363         (41,432)         33,867           Other liabilities         (105,478)         75,000         (301,394)         110,333           Total adjustments         6,146         20,855         (41,065)         195,371           Net cash provided by operating activities         19,115         269,246         86,289         667,885           Cash flows from investing activities           Proceeds from sale of short and long-term marketable securities         547,444         974,177         11,73,180         1,471,780           Proceeds from sale of short and long-term marketable securities         547,444         974,177         11,73,180         1,471,780           Proceeds from sale of short and long-term marketable securities         14,588         206,570         407,430         333,810	Impairment, restructuring and other	(1,33	3) (6,268	(6,787)	(19,445)			
Changes in operating assets and liabilities:         81,197         (132,051)         241,671         (587)           Accounts receivable from product revenues, net         81,197         (132,051)         241,671         (34,001)           Other assets         (52,594)         (47,620)         13,112         (71,369)           Accounts payable trade         30,883         32,852         (3,410)         (3,410)           Accounts payable to related parties         33,771         64,363         (41,432)         33,867           Other liabilities         (105,478)         75,000         (301,394)         110,333           Total adjustments         6,146         20,855         (41,065)         195,371           Net cash provided by operating activities         19,115         269,246         86,289         667,885           Cash flows from investing activities           Proceeds from sale of short and long-term marketable securities         547,444         974,177         11,73,180         1,471,780           Proceeds from sale of short and long-term marketable securities         547,444         974,177         11,73,180         1,471,780           Proceeds from sale of short and long-term marketable securities         14,588         206,570         407,430         333,810	Other non-operating	22,52	5 21,235	52,187	41,683			
Inventory								
Inventory		81,19	7 (132,051	241,671	(587)			
Other assets         (52,594)         (47,620)         13,112         (71,369           Accounts payable trade         30,883         32,852         (3,410)         (3,457)           Accounts payable to related parties         33,771         64,363         (41,432)         33,867           Other liabilities         (105,478)         75,000         (301,394)         110,733           Total adjustments         (105,478)         75,000         (301,394)         110,733           Net cash provided by operating activities         19,115         269,246         86,289         667,885           Cash flows from investing activities           Purchases of short and long-term marketable securities         665,709         (972,067)         (1,362,066)         (1,609,568)           Proceeds from maturities of short and long-term marketable securities         547,444         974,177         1,173,180         1,471,780           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         240,294)         (61,353           Investment in Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762			* *		(34,001)			
Accounts payable trade         30,883         32,852         (3,410)         (3,457)           Accounts payable to related parties         33,771         64,363         (41,432)         33,867           Other liabilities         (105,478)         75,000         (301,394)         110,733           Total adjustments         6,146         20,856         (41,065)         195,371           Net cash provided by operating activities         86,289         667,885           Cash flows from investing activities           Purchases of short and long-term marketable securities           Proceeds from sline of short and long-term marketable securities         (605,709)         (972,067)         (1,362,066)         (1,609,568)           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         (240,294)         (61,353)           Notes receivable proceeds from Flash Ventures         (37,913)         (18,272)         (50,439)         (18,333)           Notes receivable proceeds from Flash Ventures         147,953		` '	,	, , , , ,	(71,369)			
Accounts payable to related parties         33,771         64,363         (41,432)         33,876           Other liabilities         (105,478)         75,000         (301,394)         11,073           Total adjustments         6,146         20,856         (41,065)         195,371           Net cash provided by operating activities         19,115         269,246         86,289         667,885           Cash flows from investing activities           Purchases of short and long-term marketable securities         (605,709)         972,067         (1,362,066)         (1,609,568)           Proceeds from sale of short and long-term marketable securities         547,444         974,177         1,173,180         1,471,780           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         (240,294)         (61,333)           Investment in Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762)           Notes receivable issuances to Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762)           Notes receivable proceeds from Flash Ventures         (147,052)         (152,811) <td< td=""><td></td><td>* .</td><td>, , , , , , , , , , , , , , , , , , , ,</td><td>· · · · · · · · · · · · · · · · · · ·</td><td></td></td<>		* .	, , , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·				
Other liabilities         (105,478)         75,000         (301,394)         110,733           Total adjustments         6,146         20,856         (41,055)         195,7371           Net cash provided by operating activities         19,115         269,246         86,289         667,885           Cash flows from investing activities           Purchases of short and long-term marketable securities         (605,709)         (972,067)         (1,362,066)         (1,609,568)           Proceeds from sale of short and long-term marketable securities         547,444         974,177         1,173,180         1,471,780           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of properly, land and equipment         (96,076)         (27,608)         240,294         (61,333)           Investment in Flash Ventures         (37,913)         (18,272)         (50,439)         (18,333)           Notes receivable proceeds from Flash Ventures         (414,056)         (152,811)         (142,316)         366,762           Notes receivable proceeds from Flash Ventures         (194)         —         (222)         (100,000           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)<	1 2	· · · · · · · · · · · · · · · · · · ·	,					
Total adjustments   6,146   20,856   41,065   195,371     Net eash provided by operating activities   19,115   269,246   86,289   667,885     Cash flows from investing activities   269,246   86,289   667,885     Cash flows from investing activities   80,570   972,067   (1,362,066   (1,609,568     Proceeds from sale of short and long-term marketable securities   547,444   974,177   1,173,180   1,471,780     Proceeds from maturities of short and long-term marketable securities   214,588   206,570   407,430   323,810     Acquisition of property, land and equipment   96,076   (27,608   (240,294   (61,353     Investment in Flash Ventures   (37,913   (18,272   (50,439   (18,333     Notes receivable issuances to Flash Ventures   (41,953   - 211,786   85,096     Purchased technology and other assets   (194   - (222   (100,000     Acquisitions, net of cash acquired   (14,666   (302,649   (69,204   (317,649     Net cash provided by (used in) investing activities   (41,466   (302,649   (69,204   (317,649     Net cash flows from financing activities   (33,164   (39,2660   (32,164   (39,2660   (39,164   (39,2660   (39,164   (39,2660   (39,164   (39,1	* *							
Net cash provided by operating activities   19,115   269,246   86,289   667,885								
Cash flows from investing activities:           Purchases of short and long-term marketable securities         (605,709)         (972,067)         (1,362,066)         (1,609,568)           Proceeds from sale of short and long-term marketable securities         547,444         974,177         1,173,180         1,471,780           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         (240,294)         (61,353)           Investment in Flash Ventures         (37,913)         (18,272)         (50,439)         (18,333)           Notes receivable issuances to Flash Ventures         (91,186)         (152,811)         (142,316)         366,762           Notes receivable proceeds from Flash Ventures         147,953         —         211,786         85,096           Purchased technology and other assets         (194)         —         (222)         (100,000)           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649)           Net cash provided by (used in) investing activities         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424	· ·							
Purchases of short and long-term marketable securities         (605,709)         (972,067)         (1,362,066)         (1,609,568)           Proceeds from sale of short and long-term marketable securities         547,444         974,177         1,173,180         1,471,780           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         (240,294)         (61,333)           Investment in Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762)           Notes receivable issuances to Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762)           Notes receivable proceeds from Flash Ventures         (147,953)         —         211,786         85,067           Purchased technology and other assets         (194)         —         (222)         (100,000)           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649           Net cash provided by (used in) investing activities         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811      <	, , , , , , , , , , , , , , , , , , ,							
Proceeds from sale of short and long-term marketable securities         547,444         974,177         1,173,180         1,471,780           Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         (240,294)         (61,353           Investment in Flash Ventures         (37,913)         (18,272)         (50,439)         (18,333           Notes receivable issuances to Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762           Notes receivable proceeds from Flash Ventures         147,953         —         211,786         85,096           Purchased technology and other assets         (194)         —         (222)         (100,000           Purchased technology and other assets         (14,666)         (302,649)         (69,204)         (317,649           Net cash provided by (used in) investing activities         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash provided by (used in) financing	Cash flows from investing activities:							
Proceeds from maturities of short and long-term marketable securities         214,588         206,570         407,430         323,810           Acquisition of property, land and equipment         (96,076)         (27,608)         (240,294)         (61,353           Investment in Flash Ventures         (37,913)         (18,272)         (50,439)         (18,333           Notes receivable issuances to Flash Ventures         (91,186)         (152,811)         (142,316)         (366,762           Notes receivable proceeds from Flash Ventures         147,953         —         211,786         85,096           Purchased technology and other assets         (194)         —         (222)         (100,000           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649           Net cash provided by (used in) investing activities         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         <	Purchases of short and long-term marketable securities	(605,70	9) (972,067	(1,362,066)	(1,609,568)			
Acquisition of property, land and equipment       (96,076)       (27,608)       (240,294)       (61,353 Investment in Flash Ventures       (37,913)       (18,272)       (50,439)       (18,333 Notes receivable issuances to Flash Ventures       (91,186)       (152,811)       (142,316)       (366,762 Notes receivable issuances to Flash Ventures       (147,953 — 211,786 Sex,096 Purchased technology and other assets       (194)       — (222)       (100,000 Acquisitions, net of cash acquired       (14,666)       (302,649)       (69,204)       (317,649 Net cash provided by (used in) investing activities       (14,666)       (302,649)       (69,204)       (317,649 Net cash provided by (used in) investing activities         Proceeds from financing activities       5,354       16,458       50,672       58,606 Excess tax benefit from share-based compensation       2,424       5,399       11,021       11,811 Share repurchase program       (93,164)       — (154,075)       —         Net cash received (paid) for share repurchase contracts       (20,000)       — (18,858)       —       Net cash provided by (used in) financing activities       (105,386)       21,857       (111,240)       70,417         Effect of changes in foreign currency exchange rates on cash       (779)       1,961       54       382         Net increase (decrease) in cash and cash equivalents       (22,809)       404       (97,042)       145,705	•	547,44	974,177	1,173,180	1,471,780			
Acquisition of property, land and equipment       (96,076)       (27,608)       (240,294)       (61,353 Investment in Flash Ventures       (37,913)       (18,272)       (50,439)       (18,333 Notes receivable issuances to Flash Ventures       (91,186)       (152,811)       (142,316)       (366,762 Notes receivable issuances to Flash Ventures       (147,953 — 211,786 Sex,096 Purchased technology and other assets       (194)       — (222)       (100,000 Acquisitions, net of cash acquired       (14,666)       (302,649)       (69,204)       (317,649 Net cash provided by (used in) investing activities       (14,666)       (302,649)       (69,204)       (317,649 Net cash provided by (used in) investing activities         Proceeds from financing activities       5,354       16,458       50,672       58,606 Excess tax benefit from share-based compensation       2,424       5,399       11,021       11,811 Share repurchase program       (93,164)       — (154,075)       —         Net cash received (paid) for share repurchase contracts       (20,000)       — (18,858)       —       Net cash provided by (used in) financing activities       (105,386)       21,857       (111,240)       70,417         Effect of changes in foreign currency exchange rates on cash       (779)       1,961       54       382         Net increase (decrease) in cash and cash equivalents       (22,809)       404       (97,042)       145,705	Proceeds from maturities of short and long-term marketable securities	214,58	3 206,570	407,430	323,810			
Investment in Flash Ventures   (37,913) (18,272) (50,439) (18,333   Notes receivable issuances to Flash Ventures   (91,186) (152,811) (142,316) (366,762   Notes receivable proceeds from Flash Ventures   147,953	e e e e e e e e e e e e e e e e e e e	(96,07	(27,608	(240,294)	(61,353)			
Notes receivable proceeds from Flash Ventures         147,953         —         211,786         85,096           Purchased technology and other assets         (194)         —         (222)         (100,000           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649           Net cash provided by (used in) investing activities         64,241         (292,660)         (72,145)         (592,979           Cash flows from financing activities:         Proceeds from employee stock programs         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equi		(37,91	3) (18,272		(18,333)			
Notes receivable proceeds from Flash Ventures         147,953         —         211,786         85,096           Purchased technology and other assets         (194)         —         (222)         (100,000           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649           Net cash provided by (used in) investing activities         64,241         (292,660)         (72,145)         (592,979           Cash flows from financing activities:         Proceeds from employee stock programs         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equi	Notes receivable issuances to Flash Ventures	(91,18	5) (152,811	(142,316)	(366,762)			
Purchased technology and other assets         (194)         —         (222)         (100,000 dots)           Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649 dots)           Net cash provided by (used in) investing activities         64,241         (292,660)         (72,145)         (592,979 dots)           Cash flows from financing activities:         ***	Notes receivable proceeds from Flash Ventures		,		85,096			
Acquisitions, net of cash acquired         (14,666)         (302,649)         (69,204)         (317,649)           Net cash provided by (used in) investing activities         64,241         (292,660)         (72,145)         (592,979)           Cash flows from financing activities:           Proceeds from employee stock programs         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149	1				(100,000)			
Net cash provided by (used in) investing activities         64,241         (292,660)         (72,145)         (592,979)           Cash flows from financing activities:         8         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149	••	,	<i>'</i>					
Cash flows from financing activities:         Proceeds from employee stock programs       5,354       16,458       50,672       58,606         Excess tax benefit from share-based compensation       2,424       5,399       11,021       11,811         Share repurchase program       (93,164)       —       (154,075)       —         Net cash received (paid) for share repurchase contracts       (20,000)       —       (18,858)       —         Net cash provided by (used in) financing activities       (105,386)       21,857       (111,240)       70,417         Effect of changes in foreign currency exchange rates on cash       (779)       1,961       54       382         Net increase (decrease) in cash and cash equivalents       (22,809)       404       (97,042)       145,705         Cash and cash equivalents at beginning of period       1,093,263       974,450       1,167,496       829,149	1				(592,979)			
Proceeds from employee stock programs         5,354         16,458         50,672         58,606           Excess tax benefit from share-based compensation         2,424         5,399         11,021         11,811           Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149		· · · · · · · · · · · · · · · · · · ·		<u> </u>				
Excess tax benefit from share-based compensation       2,424       5,399       11,021       11,811         Share repurchase program       (93,164)       —       (154,075)       —         Net cash received (paid) for share repurchase contracts       (20,000)       —       (18,858)       —         Net cash provided by (used in) financing activities       (105,386)       21,857       (111,240)       70,417         Effect of changes in foreign currency exchange rates on cash       (779)       1,961       54       382         Net increase (decrease) in cash and cash equivalents       (22,809)       404       (97,042)       145,705         Cash and cash equivalents at beginning of period       1,093,263       974,450       1,167,496       829,149	Cash flows from financing activities:							
Share repurchase program         (93,164)         —         (154,075)         —           Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149	Proceeds from employee stock programs	5,35	4 16,458	50,672	58,606			
Net cash received (paid) for share repurchase contracts         (20,000)         —         (18,858)         —           Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149	Excess tax benefit from share-based compensation	2,42	5,399	11,021	11,811			
Net cash provided by (used in) financing activities         (105,386)         21,857         (111,240)         70,417           Effect of changes in foreign currency exchange rates on cash         (779)         1,961         54         382           Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149	Share repurchase program	(93,16	4) —	(154,075)	_			
Effect of changes in foreign currency exchange rates on cash Net increase (decrease) in cash and cash equivalents  (22,809)  (22,809)  (22,809)  (22,809)  (23,809)  (24,450)  (21,496)  (23,499)  (24,450)  (24,450)  (24,450)  (25,499)  (25,499)  (26,499)  (26,499)  (27,496)  (	Net cash received (paid) for share repurchase contracts	(20,00	D) —	(18,858)	_			
Net increase (decrease) in cash and cash equivalents         (22,809)         404         (97,042)         145,705           Cash and cash equivalents at beginning of period         1,093,263         974,450         1,167,496         829,149	Net cash provided by (used in) financing activities	(105,38	5) 21,857	(111,240)	70,417			
Cash and cash equivalents at beginning of period 1,093,263 974,450 1,167,496 829,149	Effect of changes in foreign currency exchange rates on cash	(77	9)1,961	54	382			
	Net increase (decrease) in cash and cash equivalents	(22,80	9) 404	(97,042)	145,705			
Cash and cash equivalents at end of period \$ 1.070.454 \$ 974.854 \$ 1.070.454 \$ 974.854	Cash and cash equivalents at beginning of period	1,093,26	3 974,450	1,167,496	829,149			
	Cash and cash equivalents at end of period	\$ 1,070,45	\$ 974,854	\$ 1,070,454	\$ 974,854			